

D R A F T  
MSC:blp (10 August 62)

MEMORANDUM FOR THE DIRECTOR

SUBJECT: Military Personnel Assigned to CIA -- And Specifics  
on Two Cases

1. We are authorized approximately  military personnel assigned to CIA. Approximately two-thirds are enlisted, but all are reimbursable. Only two or three are pure intelligence types, the remainder are all operational types, communicators, etc. I don't take particular exception to this, and in fact believe we should continue to sponsor the highest possible degree of cross-fertilization within our intelligence community -- especially on pure intelligence matters. However, the Agency now has a much higher degree of competence, and in fact I consider the only U. S. competence, in clandestine, covert, sterile, sanitary operations. It has only been within the past year that the military jumped on this bandwagon through the renewed emphasis on counterinsurgency. The competence of our own staff officers is, I think, greater in this field than anything we can acquire from the military. It seems to me essential that the Agency keep the upper hand in the operational aspects of covert actions.

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2. I am particularly sensitive to having senior military officers represent the Agency's viewpoint in discussions with the Pentagon. I do not in any way question the objectivity, the motivation, or the dedication of our military assignees -- I merely point out that there is a built-in divided loyalty which makes their position personally difficult and may at times prejudice the best interests of the Agency. It is exceptionally difficult for an Air Force or Army colonel assigned to a responsible position in CIA to stand up and be counted when the chips are down during discussions with senior Army and Air Force officers who are senior to them and may well be in a position to influence their subsequent military careers either through promotion boards or the normal chain of command.

3. In view of the foregoing, I have directed the Deputies to screen very closely the personnel slots they presently have earmarked for military bodies, especially in the higher ranks at the branch and division chief level, with a view to replacing these military slots with Agency staff officer slots wherever appropriate. I am not unaware of the political atmosphere that we must maintain in dealing with the military services and with the Special Group but I believe that the best interests of the Agency and the U. S. Government as a whole will be served by continuing to develop our own competence and to place

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responsibility on our own staff officers in areas where we have such competence.

4. There are two specific cases on which I request your approval.

a. It is our understanding that some time ago you expressed the opinion that the Chief of our newly established [ ]

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[ ]

[ ] within the DD/P should be headed

by an Army general. We have been seeking such a man and can probably obtain one although he will need considerable training after coming on board. The only advantage he would be to us would be his title and his affiliation with the military services.

We have fully qualified staff officers who can run the Division as we want it run, who have already acquired the know-how, and who are permanently in the Agency. I therefore recommend

that we assign [ ] as Chief of the [ ]

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[ ] and no longer worry about attempting to acquire a military man.

b. The second case is a replacement for [ ]

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These functions will be under the Office of Special Activities of

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DD/R. We have been trying to acquire a suitable colonel from the air forces. So far they have insisted on providing an operational type such as a strategic reconnaissance wing commander. For my part, I would much prefer to have a man of Cunningham's capabilities who is thoroughly known in the Washington area, knows how to negotiate at all levels, is a facile briefer, and is a staff officer of the Agency. If there still exists a peculiar know-how available only in SAC operational military officers, then we can hire one out as an assistant or deputy to Cunningham. We already have this type of competence on board in other SAC officers and the problem is not as complicated as SAC would seem to want to make it. I have additional information in this regard based on my conversation with General LeMay.

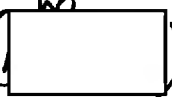
5. Before proceeding further in either of these two cases, I would like to get together with Dick Helms, Pete Scoville, Kirkpatrick, and you to discuss this at greater length.

Marshall S. Garter  
Lieutenant General, USA  
Deputy Director

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CENTRAL INTELLIGENCE AGENCY  
Approved For Release 2003/01/29 : CIA-RDP80B01676R001300050042-9  
OFFICE OF THE DEPUTY DIRECTOR

Talk to Director -

Scorrie (  )

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APPROVAL	DISPATCH	RECOMMENDATION													
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Remarks:															
Dick:															
This is awfully rough but I think we could use it as a talking piece rather than a historical document.															
Appreciate your chopping it up and maybe we can get in bed with the old man next week.															
MSC															
Pat:-															
(Dictated but not read by General Carter)															
<i>An excellent talking piece</i>															
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DDCI/Lt. Gen. Marshall S. Carter		10 Aug 62													
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FORM NO. 2-61 237 Use previous editions

U.S. GOVERNMENT PRINTING OFFICE : 1961 O-587282 (40)

Approved For Release 2003/01/29 : CIA-RDP80B01676R001300050042-9

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